Building, Empowering & Sustaining State, Regional and Tribal Water Monitoring Councils and Water Monitoring Partnerships and Alliances

NWQMC 8th Annual Conference
May 2012
Workshop Goals

We are all unique
We do have a common ground
We are not alone
UP the VIBRATION of Collaboration
Learn what is out there
Help each other
Learn about NWQMC
Council Products and Tools to Help Councils
Cathy Tate, Co-chair
Collaboration & Outreach Workgroup
Web Seminars

- Sponsor web seminars or **webinars** at least quarterly

- Webinars represent a wide range of topics and audiences including State and regional councils, volunteer and tribal monitoring, **aquatic sensors**, **NEMI**, data exchanges, data elements, and much more!
2012 Web Seminars

- Statistical NEMI – An online searchable clearinghouse of methods to analyze water quality data and help support water quality assessments; May/June 2012

- Social Water – a citizen monitoring project in Wisconsin; July 2012

- Rapid methods for recreational criteria as related to the new EPA criteria – organized by Rachel Noble; Fall 2012
“National Water Monitoring News”
An Online Newsletter for the Water Monitoring Community

- Produce Spring and Fall Editions
- Editorial Board
  Cathy Tate, cmtate@usgs.gov
  John Hummer, jhummer@glc.org
  Alice Mayio, mayio.alice@epa.gov
  Dan Sullivan, djsulliv@usgs.gov
  Wendy Norton, wenorton@usgs.gov
- Layout
  Kim Martz, kimmartz@usgs.gov

http://acwi.gov/monitoring/newsletter/index.html
Council’s Display for Your Local Council Meeting

Displayed at the First North Dakota Water Quality Conference in Feb. 2012
Expanding Communication

Council “Calling Card”
- Create more than one for different audiences

Updating the Council’s Web Site
We’re Getting Advice!
Summary of Council Activities

Summary of Council Activities

- Council Workgroups
  - Methods and Data Comparability Board
  - Aquatic Sensor Workgroup
  - Water Information Strategies Workgroup
  - Collaboration and Outreach Workgroup

- Water Quality Portal—Web access to over 150 million water-quality data records

- Network of Reference Watersheds for Freshwater Streams
Summary of Council Activities

- National Environmental Methods Index
- Water Quality Statistical and Assessment Methods Online Database
- Integrating Volunteer Monitoring – A New Council Resource and Web page
- National Monitoring Network for Coastal Waters and Their Tributaries
Building, Empowering & Sustaining State, Regional and Tribal Water Monitoring Councils and Water Monitoring Partnerships and Alliances

Workshop organized by:
- Barb Horn, Colorado Parks and Wildlife
- Cathy Tate, U.S. Geological Survey
- John Hummer, Great Lakes Commission
- Leslie McGeorge and Alena Baldwin–Brown, New Jersey Department of Environmental Protection
Water Monitoring Councils Posters
Wednesday, May 2, 9:30 am – 10:30 am

06A *The Maryland Water Monitoring Council: Furthering the Cause of Water Monitoring in Maryland*, Daniel Boward, Maryland Department of Natural Resources

07A *New Jersey Water Monitoring Council: Strengthening Monitoring Collaboration and Partnerships Across a State Water Monitoring Community*, Leslie McGeorge, New Jersey Department of Environmental Protection
NWQMC Collaboration & Outreach

We always welcome new members to the workgroup.

We want your ideas for web seminars, articles for the newsletter, and other ways to Collaborate, Communicate, Coordinate!

Cathy Tate and Barb Horn
(cmtate@usgs.gov) or (Barb.Horn@state.co.us)
Summary of Inventory of State, Regional, Tribal Monitoring Councils
Share

Who is Out There?
Composition
Location
Why Started
Geographic Scope

Administrative
Leadership
Structure
Finances
Decision Making

Programmatic
Decision Making
Objectives
Products
Inventory of Councils

Inventory Categories

1. Primary Information
2. Composition, Scope and Initiation
3. Finances
4. Leadership
5. Objectives
Inventory of Councils

To Input or Update:
1) Go to site
2) User name, password
3) Four sections, can enter in shifts

This is on handout

User Name: reg_council
Password: Council4u
Inventory of Councils

To View or Download
1) Go to site
2) User name, password
3) By individual Council or 1 question for all Councils


User Name: reg_council
Password: Council4u
Inventory of Councils

Completed Inventory

Ohio Resource Council, Water Monitoring Work Group
NJ Water Monitoring Council
Colorado Water Quality Monitoring Council
California Water Quality Monitoring Council
Florida Water Resources Monitoring Council
Lake Michigan Monitoring Coordination Council
North Dakota Water Quality Monitoring Council
Maryland Water Monitoring Council
New England Regional Monitoring Collaborative
Inventory of Councils

Have Not Completed.....Yet

Utah Monitoring Council
Chesapeake Bay Program
Indiana Water Monitoring Council
Michigan Clean Water Corps
National Tribal Water Council
Oklahoma Water Quality Monitoring Council
Virginia Water Monitoring Council
Wisconsin Groundwater Coordinating Council
Inventory of Councils

- Around 1994–2011
- Most in 10 year range
## Composition

<table>
<thead>
<tr>
<th></th>
<th>Minimum</th>
<th>Maximum</th>
<th>Average</th>
</tr>
</thead>
<tbody>
<tr>
<td>State</td>
<td>5</td>
<td>46</td>
<td>26</td>
</tr>
<tr>
<td>Federal</td>
<td>0</td>
<td>30</td>
<td>16</td>
</tr>
<tr>
<td>Local</td>
<td>0</td>
<td>27</td>
<td>11</td>
</tr>
<tr>
<td>Tribal</td>
<td>0</td>
<td>2</td>
<td>0.2</td>
</tr>
<tr>
<td>Landowner</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Academia</td>
<td>0</td>
<td>7</td>
<td>19</td>
</tr>
<tr>
<td>Special District</td>
<td>0</td>
<td>27</td>
<td>9</td>
</tr>
<tr>
<td>Private</td>
<td>0</td>
<td>30</td>
<td>7</td>
</tr>
<tr>
<td>Non Profit</td>
<td>0</td>
<td>10</td>
<td>5</td>
</tr>
<tr>
<td>Other</td>
<td></td>
<td></td>
<td>8</td>
</tr>
</tbody>
</table>

- 7 focus statewide
- 1 interstate and 1 regional
- 1 multi-basin, larger watershed
Everyone had state involved
Maximum # State (46), Fed (30), local (27), special district (27), private (30)
Only one had tribal representation
None involved landowners (FS, BLM, State not distinguished as LO)
Everyone had Fed but 1
Everyone had Academia but 1
Everyone had Local but 2
4 of 8 had special Districts, private, NP
Other included public, intergov, interstate

<table>
<thead>
<tr>
<th>TYPES</th>
<th>#Avg</th>
</tr>
</thead>
<tbody>
<tr>
<td>State</td>
<td>26</td>
</tr>
<tr>
<td>Federal</td>
<td>16</td>
</tr>
<tr>
<td>Local</td>
<td>11</td>
</tr>
<tr>
<td>Tribal</td>
<td>0.2</td>
</tr>
<tr>
<td>Landowner</td>
<td>0</td>
</tr>
<tr>
<td>Academia</td>
<td>10</td>
</tr>
<tr>
<td>Special District</td>
<td>9</td>
</tr>
<tr>
<td>Private</td>
<td>7</td>
</tr>
<tr>
<td>Non Profit</td>
<td>5</td>
</tr>
<tr>
<td>Other</td>
<td>8</td>
</tr>
</tbody>
</table>
Geographic Scope

• 7 focus statewide
• 1 Interstate and 1 regional
• 1 multi-basin, larger watershed
Mandate To Start

• 6 Top–Down Effort
  ◦ 1 – State of Federal Initiative, Legislative Mandate (no $)
  ◦ 2 – State Legislation/statute (no $)
• 3 Combo if Grassroots and Above
• 7 State Type Initiative formal/informal
Driver To Organize

- Lack of monitoring & assessment coordination and reporting
- Inconsistent monitoring objectives, assessment strategies & methods
- Lack of single place, accessible data with ease
- Support to save gage network
- Need for systematic information on meta data
- Provide guidance, consistency
- Forum to communicate, collaborate

- All still goal to collaborate, share data, foster communication
- 6 have evolved from start
Affiliated with State Clean Water Act Monitoring Program

- 1 Indirectly
- All other 8 Directly
<table>
<thead>
<tr>
<th>Who</th>
<th>Number</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Paid Staff</td>
<td>6</td>
<td>3 of those were half time or less</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Coordinate, Tech Tasks, Record Keeping</td>
</tr>
<tr>
<td>Volunteers</td>
<td>0–30</td>
<td>Leaders, only one or volunteer doing more</td>
</tr>
<tr>
<td>Members</td>
<td>3–300</td>
<td>Average 70</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Participate in Committees, events</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Develop Recom, provide data/info</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Outreach, implement project</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Provide purpose, knowledge</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Provide training, assistance, mentor</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Develop internet portals, use products</td>
</tr>
</tbody>
</table>
## Estimated Costs

<table>
<thead>
<tr>
<th>$ Ranking</th>
<th>Fed</th>
<th>State</th>
<th>Tribal</th>
<th>Fees</th>
<th>Municipal</th>
<th>Sp District</th>
<th>Industry</th>
<th>Acad</th>
<th>Non Profit</th>
<th>Foundation</th>
</tr>
</thead>
<tbody>
<tr>
<td>#1</td>
<td>3</td>
<td>4</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>#2</td>
<td>2</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>#3</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1</td>
<td>1</td>
<td></td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>#4</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>#5</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1</td>
<td></td>
</tr>
<tr>
<td>Not a source</td>
<td>2</td>
<td>2</td>
<td>9</td>
<td>7</td>
<td>8</td>
<td>6</td>
<td>7</td>
<td>7</td>
<td>8</td>
<td>9</td>
</tr>
</tbody>
</table>

- Only 1 had 6 sources
- 1 had 3 sources
- 6, the rest, had two sources
Income Source

- Most $ State/Federal
- 2 – No State/Federal $
- 0 – $ from Tribes or Foundations
- Only 1 had 6 sources
- 1 had 3 sources
- 6, the rest had only 2 sources
- 0, had all
## Estimated Costs

<table>
<thead>
<tr>
<th>Number</th>
<th>Estimated Budget Range</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>$250,000 – $499,999</td>
</tr>
<tr>
<td>2</td>
<td>$75,000 – $99,999</td>
</tr>
<tr>
<td>1</td>
<td>$10,000 – $24,999</td>
</tr>
<tr>
<td>3</td>
<td>&lt;$10,000</td>
</tr>
<tr>
<td>5 reported this</td>
<td>Don’t Really Know</td>
</tr>
</tbody>
</table>

If don’t know costs, hard to know what to ask for
% In Kind / Cash

4 of 9 Depended Upon in Kind
Up to 50, 85 and 100%

3 of 9 Depended Upon cash
Up to 15, 25 and 50%
## Financial Structure

<table>
<thead>
<tr>
<th>#</th>
<th>Type</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Formal</td>
<td>Contractual, legislation provides permission, EPA funding until state recovers</td>
</tr>
<tr>
<td>5</td>
<td>Informal</td>
<td>Fiscal agent, agency provides, grants, no need state does it</td>
</tr>
<tr>
<td>2</td>
<td></td>
<td>Didn’t know yet or didn’t describe</td>
</tr>
<tr>
<td></td>
<td></td>
<td>NO ONE REQUIRED DUES</td>
</tr>
<tr>
<td></td>
<td></td>
<td>NO ONE was a 501c(3)</td>
</tr>
</tbody>
</table>
Leadership Selection

(1) Recommend by Agency Staff, appointed by state EPA/DNR
(3) Self Select or volunteer
(1) Chair asked by agency, others nominated by peers
(1) If help get grant get a say
(1) No process default who shows up

ALL VOLUNTEERS
Leadership Structure

- (4) Co-Chair Model, from key lead organizations
- All but one “chair” as lead
- (2) No formal leadership, w/in State Agency Unit serving that role, act as “chairs”
- Leadership Team, Members, Board, Steering Committee = rest of leadership (8–25 people)
- (1) Owner of grant, grant structure
Leadership Organized by a Group

<table>
<thead>
<tr>
<th>#</th>
<th>Type of Group</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>By Waterbody Type (Wetland, Estuary, Streams/River/Lakes, Swimming safe,</td>
</tr>
<tr>
<td></td>
<td>Aquatic Life Consumption)</td>
</tr>
<tr>
<td>1</td>
<td>Technical Advances, Outreach, Leadership, Mentoring</td>
</tr>
<tr>
<td>1</td>
<td>Indicators, Monitoring &amp; Assessment, Annual Conference, Info Management and</td>
</tr>
<tr>
<td></td>
<td>Comm, Community Outreach</td>
</tr>
<tr>
<td>1</td>
<td>Communications</td>
</tr>
<tr>
<td>Type</td>
<td>Number of Orgs</td>
</tr>
<tr>
<td>----------------------</td>
<td>----------------------------------------------------</td>
</tr>
<tr>
<td>Dictator</td>
<td></td>
</tr>
<tr>
<td>Majority Vote</td>
<td></td>
</tr>
<tr>
<td>Executive Committee</td>
<td>1</td>
</tr>
<tr>
<td>Roberts Rule</td>
<td></td>
</tr>
<tr>
<td>Consensus</td>
<td>3</td>
</tr>
<tr>
<td>Consensus–1</td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td></td>
</tr>
<tr>
<td>Mix</td>
<td>2 (function of decision), majority vote, C–1, Excom, Roberts Rules</td>
</tr>
<tr>
<td>No Process</td>
<td>2 No$, no administration</td>
</tr>
</tbody>
</table>
## Decision Process Re: Programmatic

<table>
<thead>
<tr>
<th>Type</th>
<th>Number of Orgs</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dictator</td>
<td></td>
</tr>
<tr>
<td>Majority Vote</td>
<td>1</td>
</tr>
<tr>
<td>Executive Committee</td>
<td></td>
</tr>
<tr>
<td>Roberts Rule</td>
<td></td>
</tr>
<tr>
<td>Consensus</td>
<td></td>
</tr>
<tr>
<td>Consensus–1</td>
<td>2</td>
</tr>
<tr>
<td>Other</td>
<td>1 (function of grant obj)</td>
</tr>
<tr>
<td>Mix</td>
<td>3 (function of decision), majority vote, use C–1, Excom, Roberts Rules</td>
</tr>
<tr>
<td>No Process</td>
<td>1 – no program decisions</td>
</tr>
</tbody>
</table>
### Leadership Meeting Frequency

<table>
<thead>
<tr>
<th>Frequency</th>
<th># of Orgs</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bimonthly</td>
<td>1</td>
</tr>
<tr>
<td>Quarterly</td>
<td>1</td>
</tr>
<tr>
<td>Annual</td>
<td>2</td>
</tr>
<tr>
<td>Other</td>
<td>3</td>
</tr>
<tr>
<td>In Development</td>
<td></td>
</tr>
<tr>
<td>3 times per year</td>
<td></td>
</tr>
<tr>
<td>When need to</td>
<td></td>
</tr>
</tbody>
</table>
### Comments on Meeting

<table>
<thead>
<tr>
<th>Subcommittees meet more</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annual events, other activities count</td>
</tr>
<tr>
<td>Combination of in person and teleconference calls</td>
</tr>
</tbody>
</table>
# Leadership Meeting Purposes

<table>
<thead>
<tr>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>Coordination of reports/data</td>
</tr>
<tr>
<td>Leadership functions, administration, plan, collaborate</td>
</tr>
<tr>
<td>Engage others, discuss projects, share information</td>
</tr>
<tr>
<td># Orgs</td>
</tr>
<tr>
<td>------------------------</td>
</tr>
<tr>
<td>2 yes, 1 in Development</td>
</tr>
<tr>
<td>2– One only, or do when can</td>
</tr>
<tr>
<td>8 of 8</td>
</tr>
<tr>
<td>6, weekly as needed</td>
</tr>
<tr>
<td>5, in dev 2–3 a year</td>
</tr>
<tr>
<td>Every 2–3 years</td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td>1</td>
</tr>
<tr>
<td>1</td>
</tr>
<tr>
<td>1</td>
</tr>
<tr>
<td>1</td>
</tr>
</tbody>
</table>
All had websites
Most used email – for announcements
2 of 8 used webinars/newsletters
Most did NOT use a variety
Only 1 program used all
## Program Objectives

<table>
<thead>
<tr>
<th>Meet These Objectives</th>
<th>Number of Organizations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal</td>
<td>1</td>
</tr>
<tr>
<td>Regional</td>
<td>3</td>
</tr>
<tr>
<td>Non Profit</td>
<td>3</td>
</tr>
<tr>
<td>State</td>
<td>4</td>
</tr>
<tr>
<td>Local</td>
<td>2</td>
</tr>
<tr>
<td>Private</td>
<td>1</td>
</tr>
<tr>
<td><strong>Tribal</strong></td>
<td>0</td>
</tr>
<tr>
<td>Academia</td>
<td>1</td>
</tr>
<tr>
<td>Stakeholder</td>
<td>3</td>
</tr>
</tbody>
</table>
Program Objectives

- 4 had multiple goals
- 2 are still deciding, in development
- 1 facilitated or commented on Federal plans
- 1 coordinated workshops and summits to comment on state plans
- 6 commented help do all or most indirectly, role is to help others do it on their own
- All participants in organization do this work
### Program Objectives

**Data Products**

<table>
<thead>
<tr>
<th>Products Around Data</th>
<th>Number of Organizations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Summary Stats</td>
<td>1</td>
</tr>
<tr>
<td>Advanced Stats</td>
<td>1</td>
</tr>
<tr>
<td>Graphing Capacity</td>
<td>2</td>
</tr>
<tr>
<td>Data Clean Up</td>
<td>1</td>
</tr>
<tr>
<td>Station Gap Analyses</td>
<td>1</td>
</tr>
<tr>
<td>Trend Analyses</td>
<td>1</td>
</tr>
<tr>
<td><strong>Mapping Tools</strong></td>
<td><strong>3</strong></td>
</tr>
</tbody>
</table>
Program Objectives Data Products

1. Program provided all of these, assessments done by different groups
2. Data Objective is to provide comprehensive data FOR others to do these on own versus do AS a council
3. Did not respond, in development
## Program Objectives Reporting Products

<table>
<thead>
<tr>
<th>Reporting Products</th>
<th>Number of Organizations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dev Tools</td>
<td>3</td>
</tr>
<tr>
<td>Provide Tools</td>
<td>4</td>
</tr>
<tr>
<td>Have Reports on site</td>
<td>4</td>
</tr>
<tr>
<td>Web portals to Access</td>
<td>2</td>
</tr>
<tr>
<td>Have Tips</td>
<td>1</td>
</tr>
<tr>
<td>Host Forum</td>
<td>4</td>
</tr>
<tr>
<td>Use GIS</td>
<td>3</td>
</tr>
</tbody>
</table>
Program Objectives Reporting Products

- Many in development or goal
- Goal is to provide data for others to report vs report as a council
- 1 no reply

Note more emphasis on reporting vs data products other than a common database or exchange
## Program Objectives Data Exchange

<table>
<thead>
<tr>
<th>Reporting Products (3 no response)</th>
<th>#of Orgs</th>
</tr>
</thead>
<tbody>
<tr>
<td>Provide Collective Database</td>
<td>2</td>
</tr>
<tr>
<td>Provide training</td>
<td>2</td>
</tr>
<tr>
<td>Host a data exchange</td>
<td>3</td>
</tr>
<tr>
<td>You ARE an EPA STORET Node</td>
<td>1</td>
</tr>
<tr>
<td>You are an up/download node</td>
<td>1</td>
</tr>
<tr>
<td>Host webinars for exchange</td>
<td>3</td>
</tr>
<tr>
<td>Provide data (vs database)</td>
<td>2</td>
</tr>
<tr>
<td>Facilitate data exchange</td>
<td>3</td>
</tr>
<tr>
<td>Conduct database work</td>
<td>1</td>
</tr>
<tr>
<td><strong>Other</strong></td>
<td>0</td>
</tr>
</tbody>
</table>
Program Objectives

Do you participate in Federal Legislation?

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>YES</strong></td>
<td>1</td>
</tr>
<tr>
<td><strong>NO</strong></td>
<td>7</td>
</tr>
</tbody>
</table>

Members do, not Council, Council helps members

Do you participate in State Legislation?

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>YES</strong></td>
<td>0</td>
</tr>
<tr>
<td><strong>NO</strong></td>
<td>8</td>
</tr>
</tbody>
</table>

May in Future, not directly but through members and WILL NOT EVER
Inventory of Councils

To Input or Update:

This is on handout

To View or Download

User Name: reg_council
Password: Council4u
Group Share
Group Share

FORMAT

Administrative

1. How does Structure serve functions?
   Jon Marshack, CA WQMC

2. Membership
   Steve Wolfe, Gulf of Mexico Alliance

3. Funding and Support
   Barb Horn, CO WQMC

4. Critical and/or Partnerships & Collaborations
   Mary Skopec, Iowa Dept NR
Group Share

FORMAT

Programmatic

5. Monitoring & Information Exchange
   Dan Boward, Maryland WQMC, Leslie McGeorge, NJ WMCC

6. Inventories and Data Exchange
   Barb Horn, CO WQMC, Jon Marshack, CA WQMC

7. Outreach and Communication
   Dave Fuller, National Tribal WC, Peter Tango, Chesapeake Bay

8. Training
   Elizabeth Herron, New England MC
Group Share

FORMAT

Other Topics
Sign up for NWQMC Webinars
What do you need?
Lunch BREAK notice
Group Share

GROUND RULES

Brevity

- If you do same as another don’t repeat say “here/here”
- Share new information, questions or methods
- Stick to point – not entire “story”
- Network with each other MORE!

- Time Keepers – WE ALL ARE
Let’s Share!
What House or Structure best serves your function right now?
To “Profit” or “Non Profit”

- General Rule of Thumb
- Long Term Effort – non profit fits needs and energy outputs
- Short Term Effort – non profit often too formal and excessive
<table>
<thead>
<tr>
<th>Question or Issue</th>
<th>Non Profit</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Decision making</td>
<td>Structure/rule provided</td>
<td>Have to define – flexible, can change easy</td>
</tr>
<tr>
<td>Ability to receive $</td>
<td>Yes</td>
<td>Figure out, will cost you</td>
</tr>
<tr>
<td>Ability to expend $</td>
<td>Yes</td>
<td>Figure out, will cost you</td>
</tr>
<tr>
<td>Ability to account for $</td>
<td>Yes</td>
<td>Figure out, will cost you</td>
</tr>
<tr>
<td>Ability to account for $</td>
<td>Yes</td>
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## Questions to Consider

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<tr>
<td>Ability to raise $</td>
<td>Yes</td>
<td>Figure out, may cost you</td>
</tr>
<tr>
<td>Ability to build reserve $</td>
<td>Yes</td>
<td>Not usually</td>
</tr>
<tr>
<td>Leadership</td>
<td>Structure assigns roles</td>
<td>Have to create, subjected to others</td>
</tr>
<tr>
<td>Vision/Plan</td>
<td>Structure encourages</td>
<td>Have to make structure, subjected to others</td>
</tr>
<tr>
<td>Question or Issue</td>
<td>Non Profit</td>
<td>Other</td>
</tr>
<tr>
<td>-----------------------</td>
<td>-------------------------------------------------</td>
<td>------------------------------</td>
</tr>
<tr>
<td>Membership/levels</td>
<td>Still need to define</td>
<td>May or may not create</td>
</tr>
<tr>
<td>Programs/Activity/Action</td>
<td>Often more formal, expansion</td>
<td>Maybe more/less flexible</td>
</tr>
<tr>
<td>Evaluate all aspects</td>
<td>Structure requires aspects</td>
<td>Not as much</td>
</tr>
<tr>
<td>Reporting</td>
<td>Structure requires aspects</td>
<td>Have to create</td>
</tr>
<tr>
<td>Outreach</td>
<td>Can be easier</td>
<td>Can be easier</td>
</tr>
<tr>
<td>Hirer/fire staff</td>
<td>You are in charge, inc unemp, health, ss, etc.</td>
<td>Dependent upon another, costs</td>
</tr>
</tbody>
</table>
## Questions to Consider

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<tbody>
<tr>
<td>Make own resource/prgm decisions</td>
<td>You are in charge</td>
<td>Subjected to others</td>
</tr>
<tr>
<td>Liability</td>
<td>Fiscal is removed from personal, if work entails risks, need structure to handle</td>
<td>Harder to address w/out a structure if need to</td>
</tr>
<tr>
<td>Insurance</td>
<td>Easier to get, many grants require multiple types of insurance</td>
<td>If need will cost to ‘use’ someone else’s but can</td>
</tr>
<tr>
<td>Longevity</td>
<td>Can contribute</td>
<td>May inhibit – may be irrelevant</td>
</tr>
<tr>
<td>Credibility</td>
<td>Can help for certain audiences</td>
<td>May matter to certain audiences</td>
</tr>
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# Questions to Consider

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<tr>
<td>Collaboration/partners</td>
<td>Some entities will prefer/require it</td>
<td>More flexible, may lose some</td>
</tr>
<tr>
<td>Organization Energy</td>
<td>1/3-1/2 toward administration/structure</td>
<td>Most towards work/programs vs administration</td>
</tr>
<tr>
<td>Costs</td>
<td>Up front registration, annual fee, fiscal audits, costs with staff, can be high if operating in many states</td>
<td>Can be same, more or less, depends on charges for services</td>
</tr>
<tr>
<td>Overhead</td>
<td>Have it, keep funds rec’ so in charge of it, can do in-kind</td>
<td>Usually lower, more inkind</td>
</tr>
<tr>
<td>Extra support</td>
<td>Accounting, legal, human resources</td>
<td>Less need, may cost more if need</td>
</tr>
<tr>
<td>Technology</td>
<td>Intensive or not?</td>
<td>Intensive or not, harder to access</td>
</tr>
</tbody>
</table>